

"Money makes money. And the money that money makes, makes more money"...

Benjamin Franklin

FINANCIAL REVIEW

\$7bn per year



\$115bn

150,000 businesses

10,000,000 invoices

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XERO | AplhaBeta | "Small Business Insights" (June 2019) | Financial Review, 24th June 2019, Mathew Cranston "Late payments create \$7b 'domino effect'

4696

fail in first five years due to cashflow problems...

"...Cashflow is the lifeline of small and medium sized businesses, needed for making investments such as hiring another person..." Trent Innes, MD XERO

improving cashflow...

"...has a domino effect on the economy – it goes right through the supply chain..." Andrew Charlton, Director -AlphaBeta

° 2016 UK study...

64%

paid late...

1006

of the day chasing payment...

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Small business challenges

- Access to finance
- Cash flow
- Payment times
- Access to justice
- Energy prices
- Unfair contract terms
- Government procurement
- Red tape
- Workplace relations
- NBN connection and availability
- Cyber security



Cash flow

9 out of 10 SMEs have cash flow concerns

- 1 in 5 SMEs rejected for business loans
- SMEs reporting significantly worse cash flow has doubled on year
- 28% difficulty meeting tax payments on time
- 22% unable to take on new work



Statistics from SME Growth Index 2019, Scottish Pacific Business Finance



defined...

inflows >>>

<<< outflows

inflows

outflows

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timing & cashflow

- biggest killer of a growing business can often be cashflow timing
- can a business be profitable, but not cashflow positive?
- many businesses don't clearly understand cash flow resides in both the p&I and the balance sheet
- must clearly grasp this to succeed

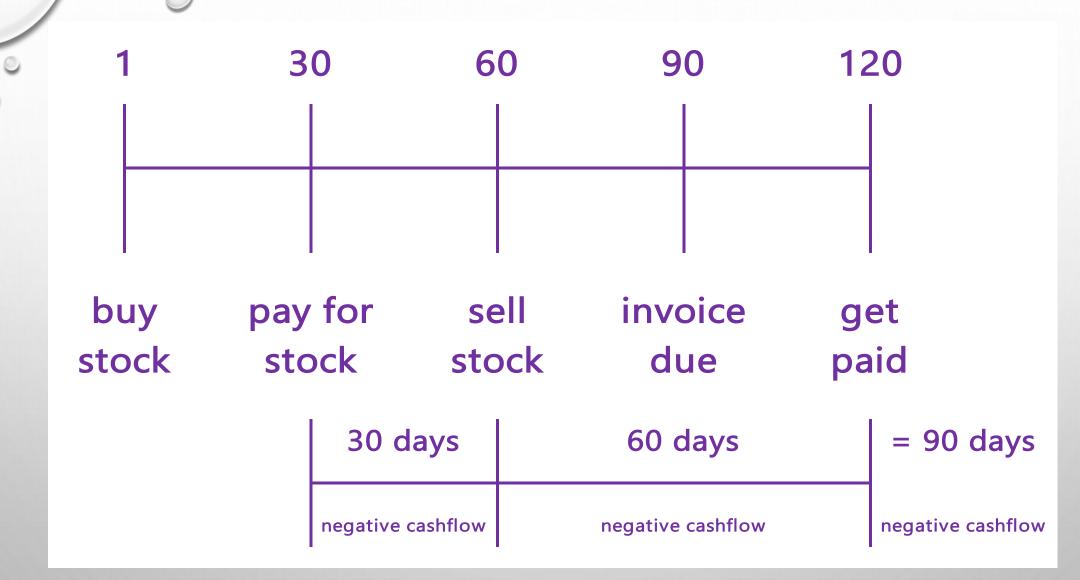
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1st understand the cashflow cycle

- (a) you buy stock day 1
- (b) you pay for stock on day 30
- (c) it may be in stock for up to 60 days sell day 60
- c) it may be in stock for up to ob days sell day oc
- (d) you sell on 30 day credit terms
- (e) but customer pays on 60 days

- = 30 days negative cash flow
- = 60 days negative cash flow
- = 90 days negative cash flow

this is a key factor in a profitable business feeling growth pains, when not planning for cash flow effects...



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yes! you are a tax collector

- yes...you work for the government!
- GST is not yours!
- director once thought the p&l was understating sales because he didn't understand the GST effect (P&L vs. B/S)!

failure to manage

management

noun: the process of dealing with or controlling things or people...



- using bank statements as their cashflow tool!
- no forward projections or transactional planning etc.
- allowing debtors to blow out remember...if you have provided goods or services to someone...it is <u>your</u> money they are holding onto
- be polite, but no need to be 'apologetic' when trying to collect debts

how can you improve?

- have separate bank accounts:
 - trading
 - GST
 - offset (maybe against home loans?)
- actively manage: debtors / creditors
- use purchase orders:
 - limit spending by approving a purchase before it is made
- don't get 'sucked in' to volume discounts or 'buy now' offers at the wrong time of the cashflow cycle!

how can you improve?

- reduce the time stock sits in store to be sold stock management system 'just in time'
 - reduce your payment terms study on late payers (7 day vs. 15, 21 etc.)
 - negotiate longer supplier terms
 - implement good invoicing/collection processes
 - invoice quicker particularly fee for services
 - use 'Stop Credit'



how can you improve?

- create a cashflow forecast and <u>actively</u> manage it
- your cashflow forecast cannot be set-and-forget
- cashflow and the inflows and outflows continually move
- keeping on top of these moves is not hard, there are no difficult concepts to master...
- simply be disciplined and review 5-10 minutes daily

benefits of a cashflow forecast...

- helps to see difference between profit and cashflow
- predicts cashflow and a 'living' tool to show changes
- enables corrective action before issues hit
- smooths cashflow peaks and troughs
- confidence booster 'finger on the pulse'
- improves decisions buy stock, equipment maint., payments, investing surplus, overdraft minimisation

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then...actively manage

- knowing your major in/out flows will give confidence
- lenders particularly are easier to deal with if you have excellent cash flow management processes in place
- once confident, you may also utilise a credit card to extend cash flow <u>providing</u>
 - must pay full balance every statement
 - possible to attract f/flyer points for travel (reducing cash outflows for travel expenses)
 - once again, you can hold in an offset account, reducing interest expense

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management tools

excel most common ...but

Commercial 750,000 Design 285,000 10,000 250,000 250,000 375,			
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Capital Equip 123,000 5,000 15,000 103,000 3,000 2,500 3,000 2,500 3,000 2,500 3,000 2,500 3,000 2,500 3,000 2,500 3,000 10,000 6,000 10,000 6,000 10,000 6,000 10,000 6,000 10,000 6,000 10,000 8,000 1,500 250	82,000	,000	
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	53,800 6,800 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000 2,000	,000 27,00	
Total 1,109,700 115,000 86,400 131,650 49,200 83,000 74,500 45,500 60,000 45,250 37,000 290,	50,000	,000 25,00	
	1,109,700 115,000 86,400 131,650 49,200 83,000 74,500 45,500 60,000 45,250 37,000 25	,800 91,40	
Net Cash Flow 126,300 107,500 -77,900 122,650 -15,200 -59,000 184,500 -36,500 -21,000 -36,250 -18,000 118,	126,300 107,500 -77,900 122,650 -15,200 -59,000 184,500 -36,500 -21,000 -36,250 -18,000 1	317,60	

management tools

...but

- only as good as a user's skills with excel
- can become large and cumbersome
- staff changes, new user errors, new workbooks
- hard to share and keep 'clean' with multiple users
- print functionality reporting detail vs. summary
- rolling forecasts are problematic
- adjusting views day, week, month, qtr, year



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Flowcash™ is a cloud-based cash flow forecasting and management app that gives you full control of your business's cash flow.



FUNCTIONALITY

- · Quick and easy set-up of your company details
- · Allowance for your trading account and a linked second (investment) account
- · Natural groups of cash inflow and outflow areas for clear tracking of income/expense areas
- · Customisable inflow and outflow line items to show exactly what your company requires
- · Create detailed forecasts quickly and easily with the once only or forecast series functionality for daily, weekly, monthly and quarterly transactions
- Warning markers help by alerting you to problematic days of the month - track, trace and action issues before they become problems!

USER FRIENDLY

- · User friendly layout
- · Intuitive user functionality so it's easy to learn and use
- · Cloud-based so you can view anywhere, anytime
- . Easy grid layout clear and concise

SIMPLE REPORTS AND GRAPHICS

- · Built in cash flow reports
- · Daily reports
- · Full-year summary reports
- · Graphs to highlight cash flow position
- · Customisable for daily, weekly, monthly, quarterly, annual or any combination required at the click of a tick box

BANK RECONCILIATION

- · Daily bank reconciliation and easy
- · Gives clear cash position and history
- · Our daily marker shows the day you have reconciled to - great for multiusers to know where the business transactions are up to
- · Allows un-forecast inputs, pushforward forecasts, splitting and edit functionality

AFFORDABLE

- · Just \$40 per month, billed annually, gives you access to this clever tool
- · Free test with your own company data through our 14-day login access











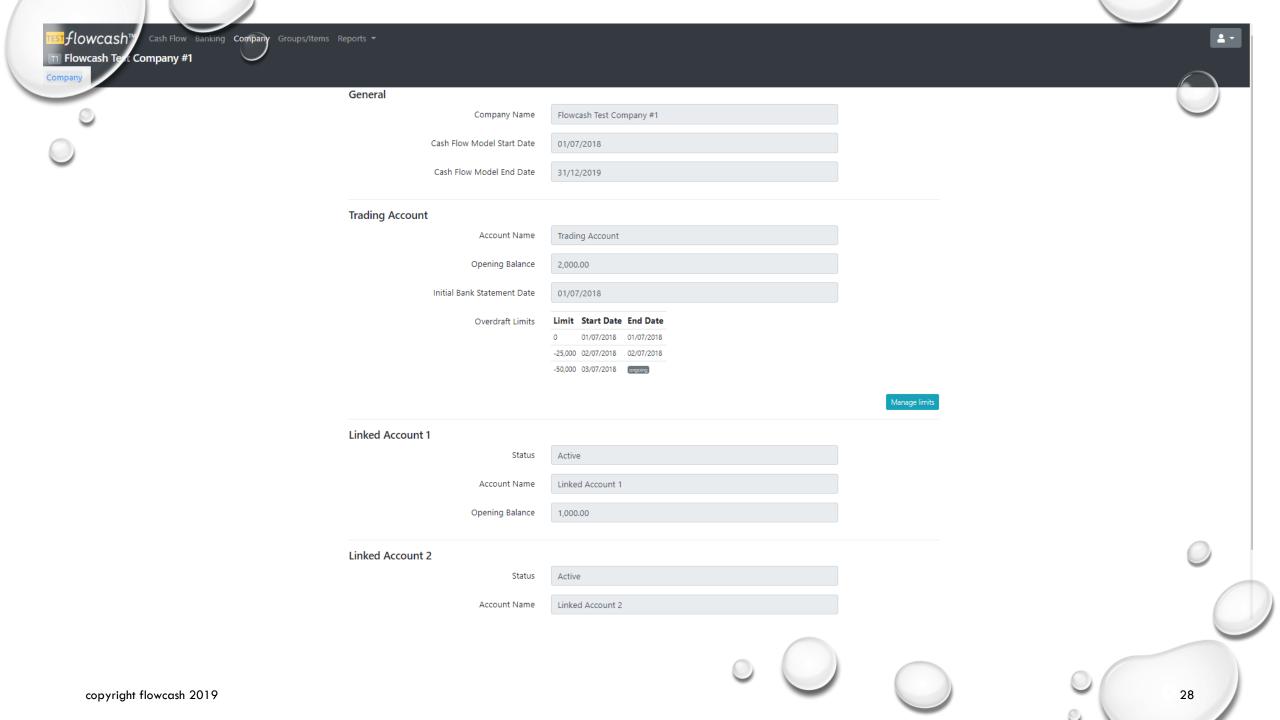
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Cash Inflows Trading Account

Group name	Туре	Group order	Item name	Item order Contract	+ add group
Debtors	General	1 🗷 🛅	+ add item		
			Debtors - bulk payments	1	2
			Debtors - general payments	2	2
Interest & Other Income	General	2 🗷 🛅	+ add item		
			Interest income	1	2
			Other income	2	4
Cash Transfers IN (Linked Account 1)	Cash Transfer	3 🗹	+ add item		
			General transfers IN	1	r i
Cash Transfers IN (Linked Account 2)	Cash Transfer	10 🗹	+ add item		
			General transfers IN	1	2
			My item	99	2

Cash Inflows Linked Account 1

Item name	Item order	Contract	+ add item	
Interest earned	1			C i

Cash Inflows Linked Account 2

Item name	Item order	Contract	+ add item	
Interest earned	1			ďi

Cash Outflows Trading Account

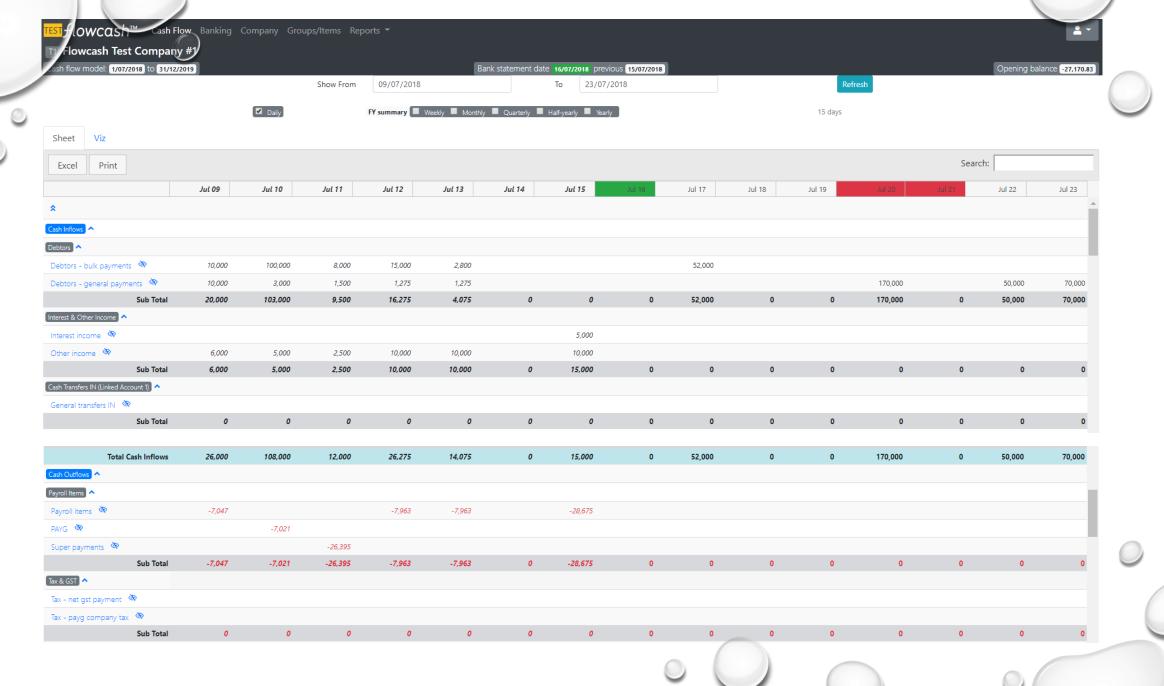
Group name	Туре	Group order	Item name	Item order	Contract	+ add group
Payroll Items	General	1 🕝 💼	+ add item			
			Payroll items	1		ď 🛅
			PAYG	2		2
			Super payments	3		2
Tax & GST	General	2 🕜 🛅	+ add item			
			Tax - net gst payment	3		2
			Tax - payg company tax	4		'
Creditors	General	3 🕝 💼	+ add item			
			Creditors - bulk payments	1		2
			Creditors - general payments	2		2
			Insurances	3		2
Lease / Finance Contracts	Contract	4 🕝 🛅	+ add item			
			Car	1	1/01/2016 1/01/2019	C i
Misc & Bank Fees	General	5 🕝 🛅	+ add item			
			Bank fees	1		C i
Cash Transfers OUT (Linked Account 1)	Cash Transfer	6 🗹	+ add item			
			General transfers OUT	1		F
Cash Transfers OUT (Linked Account 2)	Cash Transfer	10 🗹	+ add item			
			General transfers OUT	1		r i

Cash Outflows Linked Account 1

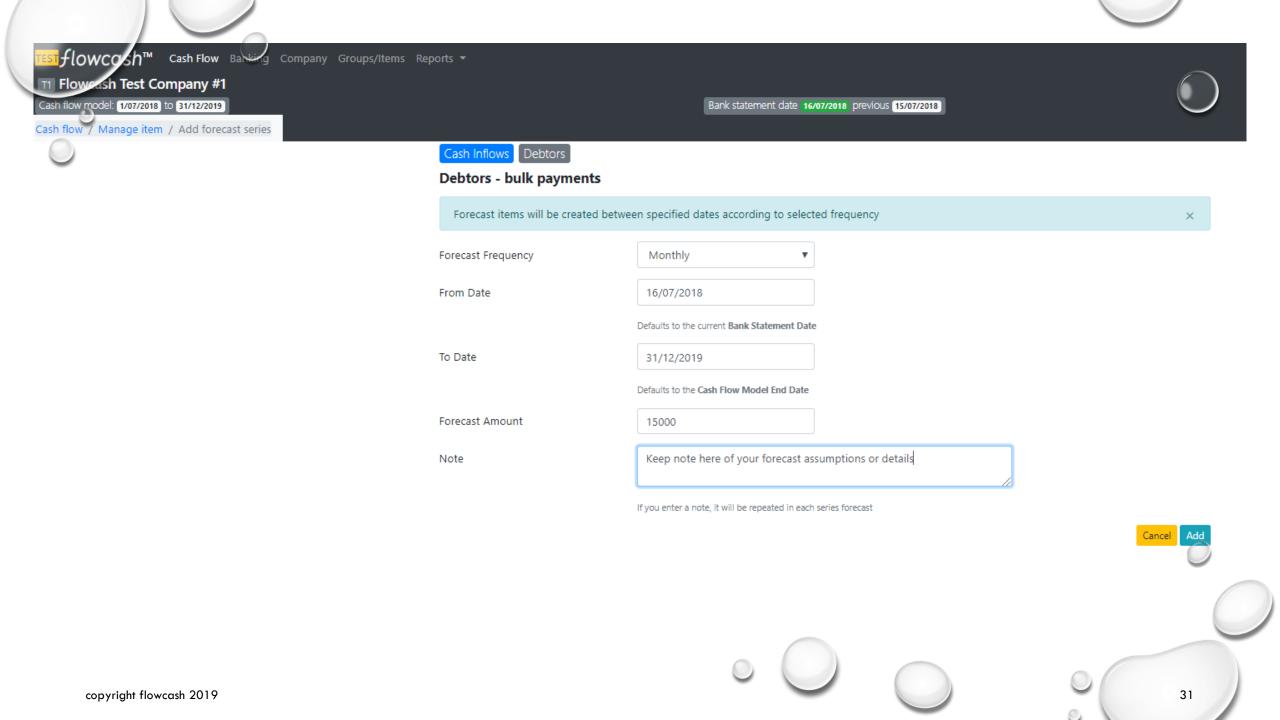


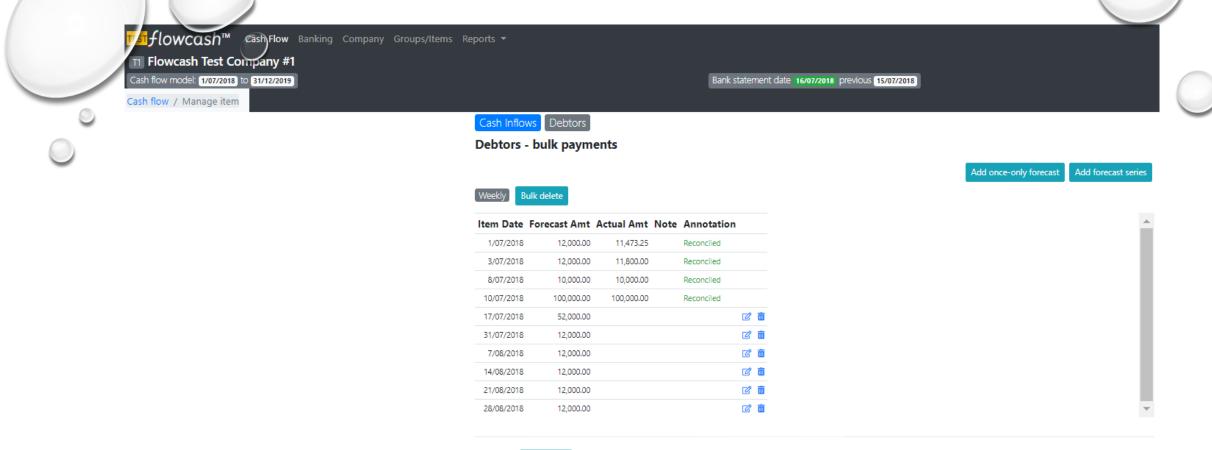






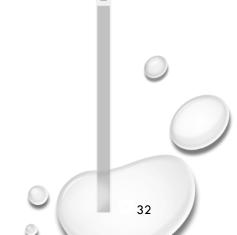
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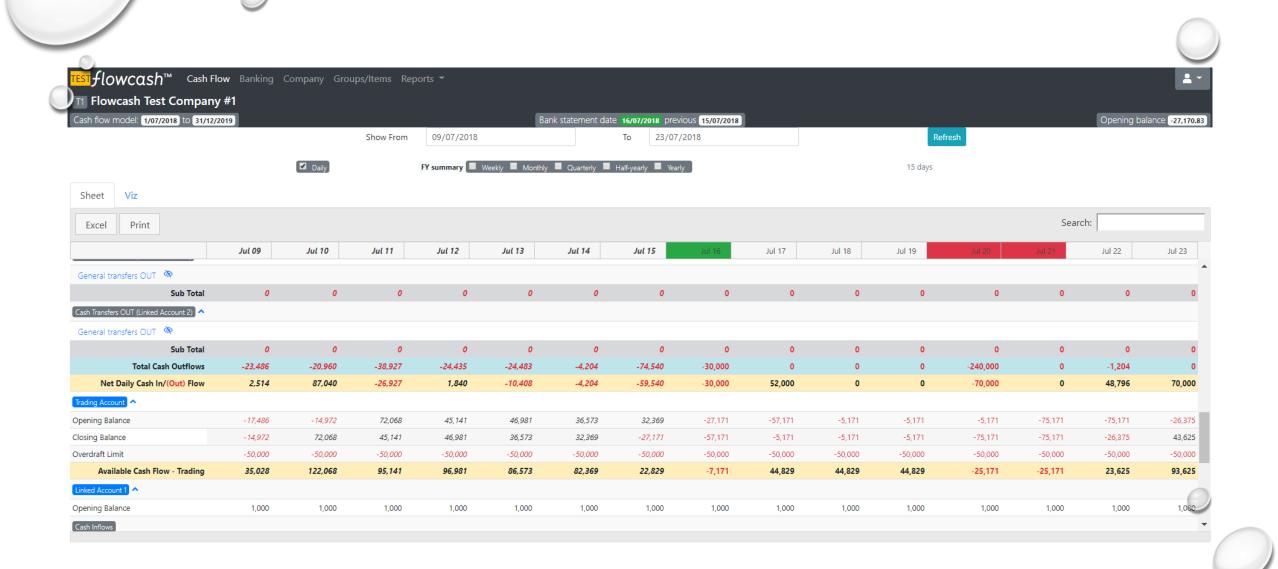




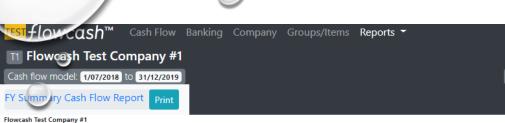
Monthly Bulk delete

Item Date	Forecast Amt	Actual Amt	Note	Annotation
11/07/2018	10,000.00	8,000.00		Reconciled
12/07/2018	10,000.00	15,000.00		Reconciled
1/08/2018	280,000.00		this is a billable contract	
1/09/2018	280,000.00		this is a billable contract	
1/10/2018	560,000.00		once off	
1/11/2018	280,000.00		this is a billable contract	3
7/01/2019	100,000.00		50% debtors	C i
14/01/2019	60,000.00			₫ 🛅
7/02/2019	100,000.00		50% debtors	





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Opening balance -27,170.83

Bank statement date 16/07/2018 previous 15/07/2018
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FY Summary Cash Flow Report Print													
Flowcash Test Company #1 Report ranger 01 Jul 2018 to 30 Jun 2019	FY sum	nmary: Monthly Yearly	,		,	Showing whole dollars					Date		atement date: 16 Jul 201 01 Jul 2018 to 30 Jun 201
	Jul 18	Aug 18	Sep 18	Oct 18	Nov 18	Dec 18	Jan 19	Feb 19	Mar 19	Apr 19	May 19	Jun 19	FY 2019
Cash Inflows													
Debtors	550,123	328,000	280,000	560,000	280,000	0	160,000	160,000	160,000	160,000	160,000	0	2,798,123
nterest & Other Income	67,658	0	0	0	0	0	0	0	0	0	0	0	67,658
Cash Transfers IN (Linked Account 1)	0	0	0	0	0	0	0	0	0	0	0	0	c
Cash Transfers IN (Linked Account 2)	0	0	0	0	0	0	0	0	0	0	0	0	c
Total	617,782	328,000	280,000	560,000	280,000	0	160,000	160,000	160,000	160,000	160,000	0	2,865,782
Cash Outflows													
Payroll Items	-161,726	-60,000	-60,000	-60,000	-60,000	-70,000	-90,000	-60,000	-60,000	-60,000	-60,000	-60,000	-861,726
Tax & GST	0	0	0	-40,000	0	0	-40,000	0	0	-90,000	0	0	-170,000
Creditors	-416,749	0	0	0	0	0	0	0	0	0	0	0	-416,749
Lease / Finance Contracts	-5,682	-865	-865	0	0	0	0	0	0	0	0	0	-7,412
Misc & Bank Fees	0	0	0	0	0	0	0	0	0	0	0	0	c
Cash Transfers OUT (Linked Account 1)	0	0	0	0	0	0	0	0	0	0	0	0	c
Cash Transfers OUT (Linked Account 2)	0	0	0	0	0	0	0	0	0	0	0	0	c
Total	-584,156	-60,865	-60,865	-100,000	-60,000	-70,000	-130,000	-60,000	-60,000	-150,000	-60,000	-60,000	-1,455,886
Net Flow	33,625	267,135	219,135	460,000	220,000	-70,000	30,000	100,000	100,000	10,000	100,000	-60,000	1,409,895
Trading Account													
Opening Balance	2,000	35,625	302,760	521,895	981,895	1,201,895	1,131,895	1,161,895	1,261,895	1,361,895	1,371,895	1,471,895	2,000
Closing Balance	35,625	302,760	521,895	981,895	1,201,895	1,131,895	1,161,895	1,261,895	1,361,895	1,371,895	1,471,895	1,411,895	1,411,895
Overdraft Limit	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000	-50,000
Available Cash - Trading	85,625	352,760	571,895	1,031,895	1,251,895	1,181,895	1,211,895	1,311,895	1,411,895	1,421,895	1,521,895	1,461,895	1,461,895
Linked Account 1													
Opening Balance	1,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	1,000
Closing Balance	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000	81,000
inked Account 2													
Opening Balance	0	0	0	0	0	0	0	0	0	0	0	0	0
Closing Balance	0	0	0	0	0	0	0	0	0	0	0	0	0
Available Cash - Company	166,625	433,760	652,895	1,112,895	1,332,895	1,262,895	1,292,895	1,392,895	1,492,895	1,502,895	1,602,895	1,542,895	1,542,895

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...thankyou

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